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UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT

WORLD INVESTMENT REPORT

Transnational Corporations
and the Infrastructure Challenge



UNITED NATIONS



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2008

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**Transnational Corporations,
and the Infrastructure Challenge**



UNITED NATIONS
New York and Geneva, 2008

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UNITED NATIONS PUBLICATION

Sales No. E.08.II.D.23

ISBN 978-92-1-112755-3

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Printed in Switzerland

PREFACE

World foreign direct investment inflows rose last year to a record level of \$1.8 trillion. Developing and transition economies attracted more flows than ever before, reaching nearly \$600 billion – a 25 per cent increase over 2006, and a third of the global total. While global foreign direct investment flows are projected to decline this year, those to developing and transition economies are expected to suffer less, despite the current financial and credit crisis.

One of the main challenges for the international community is to mobilize greater financial flows for investment conducive to poverty reduction and the achievement of the Millennium Development Goals. In particular, developing countries require investments that will strengthen the infrastructure industries and services that are so essential for future growth and for the social well-being of the poor. The *World Investment Report 2008* examines the ways, extent and conditions under which transnational corporations can contribute to meeting the infrastructure challenge.

The *Report* argues that while the participation of transnational corporations in the infrastructure sector of developing countries has risen significantly, a huge gap remains between current investment levels and what is still needed. Filling the investment gap is particularly urgent in the case of essential infrastructure industries, such as water and electricity; and is critically important in sectors such as telecommunications and transport.

The *Report* cautions against unrealistic expectations about the contribution of transnational corporations. Companies will only invest in infrastructure projects that can assure adequate returns for commensurate risks. It has proven difficult for countries with small economies and weak governance systems to attract transnational corporations into infrastructure. The policy challenge is to create the appropriate conditions to facilitate investments that can contribute to poverty alleviation and accelerated development.

There is a need to encourage greater involvement by transnational corporations and to maximize host-country benefits from their technological and other assets. This implies improved governance and capacity-building in host countries, the provision of greater financial and technical support from development partners, and responsible infrastructure investors. A concerted effort by all parties is required. Toward that end, this *Report* offers valuable information and analysis, and I commend it to a wide global readership.

New York, July 2008

Ban Ki-moon
Secretary-General of the United Nations

ACKNOWLEDGEMENTS

The *World Investment Report 2008 (WIR08)* was prepared by a team led by Anne Miroux, comprising Kumi Endo, Torbjörn Fredriksson, Masataka Fujita, Kálmán Kalotay, Guoyong Liang, Padma Mallampally, Hafiz Mirza, Nicole Moussa, Abraham Negash, Hilary Nwokeabia, Jean François Outreville, Thomas Pollan, Yunsung Tark, Astrit Sulstarova, Thomas van Giffen and Kee Hwee Wee. Amare Bekele, Hamed El-Kady, Joachim Karl and Shin Ohinata also contributed to the Report.

John H. Dunning was the senior economic adviser and Peter Buckley served as principal consultant.

Research assistance was provided by Mohamed Chiraz Baly, Bradley Boicourt, Jovan Licina, Lizanne Martinez and Tadelles Taye. Aurelia Figueroa, Julia Kubny and Dagmar van den Brule assisted as interns at various stages. Production of the *WIR08* was carried out by Severine Excoffier, Rosalina Goyena, Chantal Rakotondrainibe and Katia Vieu. It was edited by Praveen Bhalla and desktop published by Teresita Ventura.

WIR08 benefited from inputs provided by participants at a global seminar in Geneva in May 2008, and two regional seminars on TNCs in infrastructure industries held in April 2008: one in Santiago, Chile (in cooperation with the Economic Commission for Latin America and the Caribbean), and the other in Johannesburg, South Africa (in cooperation with the Development Bank of Southern Africa).

Inputs were also received from Emin Akcaoglu, Maria Argiri, Úna Clifford, Judith Clifton, Zureka Davids, Georgina Dellacha, Yves de Rosée, Daniel Diaz-Fuentes, Quentin Dupriez, Fabrice Hatem, Hayley Herman, Thomas Jost, Céline Kauffmann, Michael Likosky, Michael Mingos, El Iza Mohamedou, Bishakha Mukherjee, Sam Muradzikwa, Barbara Myloni, Sanusha Naidu, Premila Nazareth, Federico Ortino, David Lloyd Owen, Terutomo Ozawa, Robert Pearce, Edouard Pérard, Ravi Ramamurti, Mannsoo Shin, Satwinder Singh, Lalita Som, Vincent Valentine, Mira Wilkins and Zbigniew Zimny.

Comments and suggestions were received during various stages of preparation from Joe Amadi-Echendu, Philippa Biggs, Elin Bjerkebo, Doug Brooks, Joel Buarte, Barry Cable, Karine Campanelli, Fanny Cheung, Georgina Cipoletta, Rudolf Dolzer, Chantal Dupasquier, Sean Fahnhorst, Masondo Fikile, Bongile Gasa, Stephen Gelb, Axèle Giroud, David Hall, Geoffrey Hamilton, Toru Homma, Gabor Hunya, Prakash Hurry, Anna Joubin-Bret, Andrei Jouravlev, Detlef Kotte, Thithi Kuhlase, Aimable Mapendano Uwizeye, Shirley Masemola, David Matsheketsheke, Arvind Mayaram, Patricio Millan, Reatile Mochebelele, Seeraj Mohamed, Juan Carlos Moreno-Brid, Tladinyane Moronngoe, Thierry Mutombo Kalonji, Peter Muchlinski, Julius Mucunguzi, Judith Nwako, Sheila Page, Antonio Pedro, Wilson Phiri, Helder Pinto, Jaya Prakash Pradhan, Carlos Razo, Alex Roehrl, Fikile Rouget, Patricio Rozas, Alex Rugamba, Winifred Rwebeyanga, Ricardo Sanchez, Fernando Sanchez Albavera, Miguel Santillana, Christoph Schreuer, Njabulo Sithebe, Miguel Solanes, Admassu Tedesse, Hong Song, Xuekun Sun, Marcia Tavares, Khwezi Tiya, Ignacio Torterola, Peter Utting, Jörg Weber, Paul Wessendorp, Thomas Westcott, Márcio Wohlers, Lulu Zhang and Xuan Zengpei.

Numerous officials of central banks, statistical offices, investment promotion and other government agencies, and officials of international organizations and non-governmental organizations, as well as executives of a number of companies also contributed to *WIR08*, especially with the provision of data and other information. The Report also benefited from collaboration with Erasmus University, Rotterdam, in the collection of data on, and analysis of, the largest TNCs.

The financial support of the Governments of France, Norway and Sweden is gratefully acknowledged.

TABLE OF CONTENTS

	Page
PREFACE	iii
ACKNOWLEDGEMENTS	iv
OVERVIEW	xvii
PART ONE RECORD FLOWS IN 2007, BUT SET TO DECLINE	
CHAPTER I. GLOBAL TRENDS	3
A. FDI AND INTERNATIONAL PRODUCTION.....	3
1. Recent trends in FDI	3
a. Overall trends	3
b. Geographical patterns	7
(i) Developed countries	7
(ii) Developing countries	8
(iii) South-East Europe and CIS	9
c. Sectoral patterns	9
2. International production	9
3. Indices of FDI performance and potential	10
4. New developments in FDI policies	11
a. Developments at the national level	11
b. Developments at the international level	14
(i) Bilateral investment treaties	14
(ii) Double taxation treaties	16
(iii) International investment agreements other than BITs and DTTs	16
(iv) Investor-State dispute settlement	16
(v) Implications of recent developments	17
B. CURRENT FINANCIAL AND MONETARY DEVELOPMENTS AND FDI	18
1. The current financial crisis and FDI flows	18
2. Influence of the falling dollar on FDI decisions	19
C. FDI BY SOVEREIGN WEALTH FUNDS.....	20
1. Characteristics of SWFs	20
2. Investment patterns	20
3. Growing concerns about SWFs	25
D. THE LARGEST TNCs.....	26
1. The world's top 100 TNCs	26
2. The top 100 TNCs from developing economies	29
3. Profitability of the largest TNCs	30
4. The world's top 50 financial TNCs	31
E. PROSPECTS	32
CHAPTER II. REGIONAL TRENDS	37
INTRODUCTION.....	37
A. DEVELOPING COUNTRIES	38
1. Africa	38
a. Geographical trends	38
(i) Inward FDI: increased flows, not just to oil producers	38
(ii) Outward FDI: mainly driven by South Africa	42

	Page
b. Sectoral trends: a rise of inflows to services	42
c. Policy developments.....	43
d. Prospects: commodity prices boost FDI.....	46
2. South, East, South-East Asia and Oceania.....	46
a. Geographical trends.....	47
(i) Inward FDI: widespread increases	47
(ii) Outward FDI: growth led by services and extractive industries	49
b. Sectoral trends: rising flows to all sectors.....	50
c. Policy developments.....	51
d. Prospects: remaining promising	53
3. West Asia.....	53
a. Geographical trends.....	53
(i) Inward FDI: a sustained increase	53
(ii) Outward FDI soared	55
b. Sectoral trends: strong focus on services.....	56
c. Policy developments.....	57
d. Prospects: FDI set to remain stable	58
4. Latin America and the Caribbean.....	58
a. Geographical trends.....	58
(i) Inward FDI surged mainly in South America	58
(ii) Outward FDI fell in 2007 after a significant increase in 2006	60
b. Sectoral trends: growth led by primary and natural-resource-based activities.....	60
c. Policy developments.....	63
d. Prospects: growth of inflows and outflows	65
B. SOUTH-EAST EUROPE AND THE COMMONWEALTH OF INDEPENDENT STATES ...	66
1. Geographical trends	66
a. Inward FDI: growing market-seeking FDI.....	66
b. Outward FDI: Russian TNCs expanding abroad.....	68
2. Sectoral trends: services dominate.....	69
3. Policy developments	70
4. Prospects: natural resources will continue to attract FDI.....	71
C. DEVELOPED COUNTRIES	72
1. Geographical trends	72
a. Inward FDI: more vibrant in the EU	72
b. Outward FDI: strong net outward investments	75
2. Sectoral trends: significant increase in manufacturing.....	76
3. Policy developments	77
4. Prospects: FDI growth likely to decline in the short term	78
 PART TWO TRANSNATIONAL CORPORATIONS AND THE INFRASTRUCTURE CHALLENGE 	
INTRODUCTION	85
CHAPTER III. TNCs IN INFRASTRUCTURE INDUSTRIES	87
A. MAIN FEATURES OF INFRASTRUCTURE INDUSTRIES AND EMERGING ISSUES.....	87
1. Characteristics of infrastructure industries	87
2. The infrastructure investment gap in developing countries	92
3. The role of the State and other players in infrastructure industries	94
B. TNC INVOLVEMENT IN INFRASTRUCTURE INDUSTRIES	97
1. Global trends	99

	Page
2. TNC involvement in developing countries	102
C. THE UNIVERSE OF INFRASTRUCTURE TNCs	107
1. Major infrastructure TNCs	107
2. Major infrastructure investors in developing countries by industry	110
3. South-South investors in developing countries	112
D. COMPETITIVE ADVANTAGES, DRIVERS AND STRATEGIES OF INFRASTRUCTURE TNCs	113
1. Sources of competitive advantages	113
2. Drivers, motives and modalities of infrastructure TNCs	116
a. Drivers and motives	116
b. Modalities of TNC involvement	117
3. Internationalization strategies of infrastructure TNCs	118
E. CONCLUSIONS.....	119
CHAPTER IV. IMPACT OF TNC PARTICIPATION ON HOST DEVELOPING COUNTRIES.....	125
A. TNCs' ROLE IN MOBILIZING FINANCIAL RESOURCES AND THE IMPACT ON INVESTMENT IN INFRASTRUCTURE INDUSTRIES.....	126
B. IMPACT ON INDUSTRY PERFORMANCE AND THE PROVISION OF INFRASTRUCTURE SERVICES	129
1. Technology transfer and diffusion.....	130
2. Effects on competition and efficiency	131
3. Impact on provision of services and implications for universal access	134
a. Electricity	136
b. Telecommunications	137
c. Transport.....	138
d. Water and sanitation	139
C. BROADER DEVELOPMENT IMPACTS AND ISSUES	140
1. Wider economic impacts	141
2. Bargaining power and regulatory concerns.....	143
D. CONCLUSIONS.....	144
CHAPTER V. POLICY CHALLENGES AND OPTIONS	149
A. A COMPLEX CHALLENGE	149
B. HOST-COUNTRY POLICIES TO ATTRACT AND BENEFIT FROM TNC PARTICIPATION	150
1. Building the institutional and regulatory framework	150
2. Openness to TNC involvement varies by industry and country.....	152
a. In electricity, openness is the greatest in the generation segment	153
b. Almost all countries allow TNCs to invest in telecommunications	154
c. Water remains highly restricted.....	154
d. Road transport the most open, rail transport the least	155
e. Rising concerns related to the strategic nature of infrastructure	155
3. Investment promotion agencies attach growing importance to infrastructure	157
4. Managing different forms of TNC participation	159
5. Factoring in social objectives.....	161

	Page
C. INTERNATIONAL INVESTMENT AGREEMENTS AND INVESTMENT DISPUTES	162
1. The role of international investment agreements	162
2. Infrastructure-related investment disputes	164
a. Many investment disputes are related to infrastructure	164
b. Recent arbitral decisions on core IIA provisions	165
(i) Fair and equitable treatment	166
(ii) Expropriation	166
(iii) Umbrella clause	167
3. Conclusions and implications	168
D. THE ROLE OF HOME COUNTRIES AND INTERNATIONAL INSTITUTIONS	169
1. Making better use of official development assistance	169
2. Risk-mitigating measures	171
a. Coverage for political risk	172
b. Coverage for credit risk	174
c. Coverage for currency risk	174
3. Capacity-building measures	175
4. Promoting regional infrastructure projects	176
E. CONCLUSIONS	176
REFERENCES	183
ANNEXES	197
SELECTED UNCTAD PUBLICATIONS ON TNCs AND FDI	289
QUESTIONNAIRE	293

Boxes

I.1.	Revision of UNCTAD database on cross-border M&As	7
I.2.	FDI and national security: the Report of the United States Government Accountability Office	14
I.3.	Dollar depreciation FDI flows to the United States: recent empirical findings	21
I.4.	What are SWFs?	22
I.5.	How are SWFs different from private equity funds?	22
I.6.	Norwegian Government Pension Fund: a “gold standard” for governance of SWFs	26
I.7.	Infrastructure TNCs in the top 100 largest TNCs	27
I.8.	Banking in the Balkans	32
II.1.	FDI in African LDCs: resource exploitation leads to a second year of growth in inflows	41
II.2.	Some measures to shift FDI towards greater value added activities: the case of diamonds in Botswana	43
II.3.	Changes in national laws and regulations in Africa relating to inward FDI in 2007	44
II.4.	COMESA Agreement for a Common Investment Area	45
II.5.	Liberalization commitments by Viet Nam under its WTO accession agreement, 2007	52
II.6.	Turkish outward FDI in textiles	57
II.7.	The Strategic Industry Law of the Russian Federation	71
III.1.	Main features of electricity infrastructure	90
III.2.	Main features of telecommunications infrastructure	90
III.3.	Main features of transport infrastructure	91
III.4.	Main features of the water industry	91
III.5.	Estimating investment needs and financing gaps	92
III.6.	India: Financing infrastructure	93
III.7.	Private sector participation in water infrastructure in developing countries	95
III.8.	City Power Johannesburg – a successful SOE in infrastructure	95
III.9.	Stages of industrial development and infrastructure industries	96
III.10.	TNCs and the early globalization of the electricity industry	97
III.11.	Selected forms of TNC participation in infrastructure projects	98
III.12.	Sources of data on TNC involvement in infrastructure	99
III.13.	Interpreting data from the World Bank’s PPI Database	100
III.14.	The largest cross-border M&A deals in infrastructure	103
III.15.	Divestment by TNCs of infrastructure operations in developing countries	103
III.16.	The entry of TNCs in the mobile telephony market in Africa	111

	Page
III.17. UNCTAD survey of infrastructure TNCs	114
IV.1. The Angola-China partnership in infrastructure investment	127
IV.2. The potential for independent domestic power producers: the case of Mauritius	132
IV.3. Risks, renegotiations and TNC withdrawals: implications for performance	135
IV.4. The impact of TNC entry on telecommunications coverage in Uganda: how government policies can influence the outcome of TNC participation	138
IV.5. Universal access to water and the debate on public versus private provision	140
V.1. The OECD Principles for Private Sector Participation in Infrastructure	152
V.2. The ECE Guidebook on public-private partnerships	153
V.3. Recent re-nationalizations in infrastructure	155
V.4. UNCTAD survey on openness to TNCs in infrastructure: some preliminary findings	157
V.5. The UNCTAD-WAIPA survey of IPAs	158
V.6. Establishment rights in IIAs	163
V.7. Vivendi v. Argentina	165
V.8. Telenor v. Hungary	166
V.9. Fraport v. the Philippines	167
V.10. The Infrastructure Consortium for Africa	170
V.11. The Global Partnership on Output-Based Aid	171
V.12. Enhancing rural electrification in Lesotho through the Energy Poverty Action	172
V.13. Investment guarantees by the Multilateral Investment Guarantee Agency	173
V.14. The Grand Inga Hydropower Project	177
V.15. The EU-Africa Infrastructure Trust Fund	178

Box figures

II.1.1. African LDCs: FDI inflows in value and as a percentage of gross fixed capital formation, 1995–2007	41
V.6.1. Infrastructure-related sectoral patterns of commitments in the GATS	163

Box tables

I.3.1. Regression of changes in foreign assets in the United States on the value of the dollar, quarterly data, 1999–2007 ...	21
I.4.1. Comparison between SWFs and private equity funds, 2007	22
I.7.1. Largest TNCs in infrastructure industries: ranks in 2006 and in the year of entry	27
I.8.1. Largest cross-border M&A deals in the financial sector in the Balkans, 2006–2007	32
II.5.1. Viet Nam: Summary of WTO liberalization commitments on FDI entry in services	52
III.5.1. Asia and Oceania: Varying estimates of infrastructure financing needs for 2006–2010	92
III.6.1. India: estimated annual infrastructure investment needs, financing gaps and FDI flows, various years	93
III.9.1. Stages of development and related infrastructure industries	96
III.11.1. Equity and non-equity forms of TNC involvement in infrastructure	98
III.15.1. Examples of divestment of TNCs in the water industry in Latin America and the Caribbean, 2002–2007	103
III.16.1. Top 10 mobile operators in Africa, ranked by number of local subscribers, 2006	111
V.4.1. Share of countries that legally permit private and foreign companies, respectively, to be involved in selected infrastructure industries, 2008	157

Figures

I.1. FDI inflows, global and by groups of economies, 1980–2007	3
I.2. Profitability and profit levels of TNCs, 1997–2007	4
I.3. Worldwide income on FDI and reinvested earnings, 1990–2007	5
I.4. Reinvested earnings of TNCs: value and share in total FDI inflows, 1990–2007	5
I.5. Value of cross-border M&As, 1998–2008	5
I.6. FDI flows, by region, 2005–2007	8
I.7. Transnationality index for host economies, 2005	12
I.8. Matrix of inward FDI performance and potential, 2006	13
I.9. Regulatory changes, by nature and region, 2007	15
I.10. Number of BITs and DTTs concluded, annual and cumulative, 1998–2007	15
I.11. Top 10 signatories of BITs by end 2007	15
I.12. Total number of BITs concluded, by country group, by end of 2007	16
I.13. Total number of DTTs concluded by country group, by end of 2007	16
I.14. Number of known investor-State arbitrations, annual and cumulative, 1992–2007	17
I.15. Impact of financial instability on FDI flows for 2008–2010	18
I.16. Nominal bilateral exchange rate changes of selected currencies, 2000–2008	19
I.17. Impact of depreciation of the United States dollar on global FDI flows for 2008–2010	19
I.18. FDI inflows to the United States and the real effective exchange rate, 1990–2007	20
I.19. Major FDI locations of sovereign wealth funds, 2007	23

	Page
I.20. FDI flows by sovereign wealth funds, 1987–2007	23
I.21. FDI by SWFs, by main host groups and top five host economies, end 2007	23
I.22. FDI by SWFs, by main target sectors and top five target industries, end 2007	24
I.23. Location intensity of the 20 most preferred host economies, 2007	28
I.24. TNI values of the top 100 TNCs, 1993–2006	29
I.25. Location intensity of the 20 most preferred host countries for financial TNCs, 2007	33
I.26. Prospects for global FDI flows over the next three years	33
II.1. Africa: FDI inflows in value and as a percentage of gross fixed capital formation, 1995–2007	38
II.2. FDI inflows to Africa, by component, 1995–2007	39
II.3. Africa: top 10 recipients of FDI inflows, 2006–2007	40
II.4. Rates of return on inward FDI by developing regions, 1995–2007	41
II.5. Africa: FDI outflows, 1995–2007	42
II.6. FDI prospects in Africa, 2008–2010	46
II.7. South, East and South-East Asia: FDI inflows in value and as a percentage of gross fixed capital formation, 1995–2007	47
II.8. South, East and South-East Asia: top 10 recipients of FDI inflows, 2006–2007	48
II.9. South, East and South-East Asia: FDI outflows, 1995–2007	49
II.10. South, East and South-East Asia: top 10 sources of FDI outflows, 2006–2007	49
II.11. FDI prospects in South, East and South-East Asia, 2008–2010	53
II.12. West Asia: FDI inflows in value and as a percentage of gross fixed capital formation, 1995–2007	54
II.13. West Asia: top five recipients of FDI inflows, 2006–2007	54
II.14. West Asia: FDI outflows, 1995–2007	55
II.15. West Asia: top five sources of FDI outflows, 2006–2007	56
II.16. FDI prospects in West Asia, 2008–2010	58
II.17. Latin America and the Caribbean: FDI inflows in value and as percentage of gross fixed capital formation, 1995–2007	59
II.18. Latin America and the Caribbean: top 10 recipients of FDI inflows, 2006–2007	59
II.19. Latin America and the Caribbean: rate of return on inward FDI by subregion, 1995–2007	60
II.20. Latin America and the Caribbean: FDI outflows, 1995–2007	61
II.21. Latin America and the Caribbean: top 10 sources of FDI outflows, 2006–2007	62
II.22. FDI prospects in Latin America and the Caribbean, 2008–2010	65
II.23. South-East Europe and CIS: FDI inflows in value and as a percentage of gross fixed capital formation, 1995–2007	66
II.24. South-East Europe and CIS: top 10 recipients of FDI inflows, 2006–2007	67
II.25. Inward FDI Performance and Potential indices rankings of selected countries, 2006	67
II.26. South-East Europe and CIS: FDI outflows, 1995–2007	68
II.27. Distribution of shares among energy companies involved in the Kashagan project, Kazakhstan, 2007 and 2008	70
II.28. FDI prospects in South-East Europe and CIS, 2008–2010	71
II.29. Developed countries: FDI inflows in value and as a percentage of gross fixed capital formation, 1995–2007	72
II.30. Developed countries: top 10 recipients of FDI inflows, 2006–2007	73
II.31. Developed countries: FDI outflows, 2006–2007	75
II.32. Developed countries: top 10 sources of FDI outflows, 2006–2007	76
II.33. FDI prospects in developed countries, 2008–2010	78
III.1. Share of foreign and domestic private and public investors in the investment commitments of the infrastructure industries of developing and transition economies, by industry and region, 1996–2006	101
III.2. FDI inflows in electricity, gas and water, and in telecommunications, 1991–2006	102
III.3. Cross-border M&As in infrastructure by target region, 1991–2007	102
III.4. Cross-border M&A sales in infrastructure by developing target region, 1991–2007	104
III.5. Foreign investment commitments in the infrastructure industries of developing and transition economies, by industry, 1996–2006	104
III.6. Main legal forms of foreign investment commitments in the infrastructure industries of developing and transition economies, by industry, 1996–2006	107
III.7. Significant Chinese and Indian investments in infrastructure in Africa, up to April 2008	119
IV.1. Electricity prices for household users, selected Latin American countries, 1990–2002	136
V.1. Degree of IPA attention to infrastructure industries, 2008	158
V.2. Promotion instruments, by infrastructure industry or service, 2008	159
V.3. Number of known infrastructure-related investment disputes, 1996–2007	164

Tables

I.1. Growth rates of FDI inflows denominated in (United States) dollars and in local currencies, 2006–2007	4
I.2. Cross-border M&As valued at over \$1 billion, 1987–2008	6
I.3. Cross-border M&As by private equity firms and hedge funds, 1987–2008	6
I.4. Selected indicators of FDI and international production, 1982–2007	10
I.5. Sales and value added of foreign affiliates and inward FDI stock in host developing and former transition economies, most recent available year	11
I.6. Top 20 rankings by Inward and Outward FDI Performance Indices, 2006 and 2007	

I.7.	National regulatory changes, 1992–2007	13
I.8.	Countries with a flat tax rate, 2007	14
I.9.	Twenty selected large FDI cases by sovereign wealth funds, 1987–2007	24
I.10.	Snapshot of the world's 100 largest TNCs, 2005, 2006	27
I.11.	Top 15 TNCs, ranked by number of host economies of their affiliates	28
I.12.	Comparison of TNI values by region, 2005–2006	28
I.13.	II values by industries, 2005–2006	29
I.14.	Snapshot of the world's 100 largest TNCs from developing economies, 2005–2006	29
I.15.	Top 15 largest TNCs from developing economies ranked by the number of host economies of their affiliates, 2007	30
I.16.	Transnationality of the largest TNCs from developing economies: TNI and II, by regions, 2006	30
I.17.	Transnationality of the largest TNCs from developing economies: TNI and II, by major industries, 2006	31
I.18.	Average return on sales of selected industries, 2005–2006	31
I.19.	M&A deals of over \$1.5 billion in the financial sector, 2001–2007	31
I.20.	UNCTAD Survey 2008–2010: the most attractive locations for FDI in the next three years	34
II.1.	FDI flows, by economic group and region, 2005–2007	37
II.2.	Cross-border M&A sales, by sector and by group of economies, 2005–2007	38
II.3.	Africa: cross-border M&As, by region/economy, 2005–2007	39
II.4.	Africa: distribution of FDI flows among economies, by range, 2007	40
II.5.	Africa: cross-border M&As, by sector/industry, 2005–2007	43
II.6.	South, East and South-East Asia: distribution of FDI flows among economies, by range, 2007	47
II.7.	South, East and South-East Asia: cross-border M&As, by region/economy, 2005–2007	48
II.8.	South, East and South-East Asia: cross-border M&As, by sector/industry, 2005–2007	51
II.9.	FDI inflows by sector/industry in ASEAN, 2003–2007	51
II.10.	West Asia: cross-border M&As, by region/economy, 2005–2007	55
II.11.	West Asia: distribution of FDI flows among economies, by range, 2007	55
II.12.	West Asia: cross-border M&As, by sector/industry, 2005–2007	57
II.13.	Latin America and the Caribbean: cross-border M&As, by region/economy, 2005–2007	60
II.14.	Latin America and the Caribbean: distribution of FDI flows among economies, by range, 2007	61
II.15.	Latin America and the Caribbean: cross-border M&As, by sector/industry, 2005–2007	63
II.16.	Latin America and the Caribbean: 10 largest cross-border M&A deals in electricity, 2007	64
II.17.	South-East Europe and CIS: distribution of FDI flows among economies, by range, 2007	67
II.18.	South-East Europe and CIS: cross-border M&As, by region/economy, 2005–2007	68
II.19.	South-East Europe and CIS: cross-border M&As, by sector/industry, 2005–2007	69
II.20.	Production of cars by foreign manufacturers in the Russian Federation, actual and announced, 2007	69
II.21.	Developed countries: distribution of FDI flows among economies, by range, 2007	73
II.22.	Developed countries: cross-border M&As, by region/economy, 2005–2007	75
II.23.	Developed countries: cross-border M&As, by sector/industry, 2005–2007	76
III.1.	Infrastructure industries and related activities	89
III.2.	Non-competitive and competitive segments of modern infrastructure industries	92
III.3.	Sub-Saharan Africa: estimated annual infrastructure investment needs in selected industries, 2006–2015	93
III.4.	Inward FDI stock in electricity, gas and water, and in transport, storage and communications, by region, 1990, 1995, 2000 and 2006	99
III.5.	Largest outward FDI stocks in infrastructure industries, latest year available	100
III.6.	Cross-border M&As in infrastructure by target industry, 1991–2007	102
III.7.	Foreign investment commitments in the infrastructure industries of developing economies, by industry and host region, 1996–2006	105
III.8.	Industry composition of foreign investment commitments in the infrastructure industries of developing and transition economies, 1996–2006	105
III.9.	Industry composition of foreign investment commitments in the infrastructure industries of LDCs, 1996–2006	106
III.10.	Sources of foreign investment commitments for the infrastructure industries of LDCs, and of developing and transition economies, 1996–2006	106
III.11.	Largest TNCs in infrastructure industries, ranked by foreign assets, 2006	108
III.12.	Foreign and total assets of the world's 100 largest infrastructure TNCs, by home economy and region, 2006	108
III.13.	The world's 100 largest infrastructure TNCs, and the 50 largest infrastructure TNCs of developing and transition economies: industry breakdown, 2006	109
III.14.	Foreign and total assets of the 50 largest infrastructure TNCs of developing and transition economies, by home country and region, 2006	109
III.15.	Major port operators, ranked by their share in world container port throughput, 2006	112
III.16.	Share of the top 5 and top 10 investors in total foreign investment commitments in infrastructure industries in developing and transition economies, 1996–2006	112
III.17.	Origin of foreign investment commitments in the infrastructure industries of Africa, Asia and Oceania and Latin America and the Caribbean, 1996–2006	112
IV.1.	TNCs' share of private sector investment commitments in developing economies, all infrastructure industries, 1996–2006	129
IV.2.	Estimated market share ranges of mobile telecommunications operators with TNC participation in selected countries, end 2007	133
IV.3.	Indicators of performance improvements in electricity by distributors in Latin America:	

	Page
changes in selected indicators from the year of privatization to 1998	133
IV.4. Top 10 countries by change in UNCTAD ICT Diffusion Index, 1997–2005	138
V.1. Foreign ownership restrictions in telecommunications, selected developing countries, latest year	154
V.2. Private sector and TNC involvement in water projects, selected developing economies, December 2007	156
V.3. Share of IPAs that promote FDI into specific infrastructure industries, by region, 2008	158
V.4. Capacity-building facilities for infrastructure projects in Africa, 2006	175

Annex A

A.I.1. Number of greenfield FDI projects, by source/destination, 2003–2008	199
A.I.2. Number of greenfield FDI projects, by sector/industry, 2003–2008	203
A.I.3. Cross-border M&A deals worth over \$3 billion completed in 2007	204
A.I.4. Various types of cross-border M&A cases in the UNCTAD database	206
A.I.5. Estimated world inward FDI stock, by sector and industry, 1990 and 2006	207
A.I.6. Estimated world outward FDI stock, by sector and industry, 1990 and 2006	208
A.I.7. Estimated world inward FDI flows, by sector and industry, 1989–1991 and 2004–2006	209
A.I.8. Estimated world outward FDI flows, by sector and industry, 1989–1991 and 2004–2006	210
A.I.9. Number of parent corporations and foreign affiliates, by region and economy, latest available year	211
A.I.10. Country rankings by Inward FDI Performance Index, Inward FDI Potential Index and Outward FDI Performance Index, 2005–2007	214
A.I.11. List of major sovereign wealth funds, 2007	216
A.I.12. Largest cross-border M&A deals by sovereign wealth funds ranked 21 st –50 th , 1987–2007	217
A.I.13. Selected cross-border M&A deals by sovereign wealth funds, by target region/economy, 1987–2007	218
A.I.14. Selected cross-border M&A deals by sovereign wealth funds, by industry of the target country, 1987–2007	219
A.I.15. The world's top 100 non-financial TNCs, ranked by foreign assets, 2006	220
A.I.16. The top 100 non-financial TNCs from developing countries, ranked by foreign assets, 2006	223
A.I.17. The top 50 financial TNCs ranked by Geographic Spread Index (GSI), 2006	226
A.II.1. List of strategic industries in the Strategic Industry Law of the Russian Federation of May 2008	227
A.III.1. Inward FDI stock of selected economies in infrastructure, 1990, 1995, 2000 and 2006	229
A.III.2. Outward FDI stock from selected economies in infrastructure, 1990, 1995, 2000 and 2006	235
A.III.3. The 25 largest cross-border M&A deals in infrastructure, 1991–2007	238
A.III.4. The world's 100 largest infrastructure TNCs, ranked by foreign assets, 2006	239
A.III.5. The 50 largest infrastructure TNCs of developing and transition economies, ranked by foreign assets, 2006	241
A.III.6. The 50 largest foreign investors in infrastructure commitments in Africa, 1996–2006	242
A.III.7. The 50 largest foreign investors in infrastructure commitments in Asia, 1996–2006	243
A.III.8. The 50 largest foreign investors in infrastructure commitments in Latin America and the Caribbean, 1996–2006	244
A.V.1. Arbitral awards in known infrastructure investment disputes, 1997–2007	245
A.V.2. Bilateral and multilateral donor commitments to selected infrastructure industries, 1995–2006	247

DEFINITIONS AND SOURCES 249

Annex B

B.1. FDI flows, by region and economy, 2005–2007	253
B.2. FDI stock, by region and economy, 1990, 2000, 2007	257
B.3. FDI flows as a percentage of gross fixed capital formation, 2005–2007, and FDI stocks as a percentage of gross domestic product, 1990, 2000, 2007, by region and economy	261
B.4. Value of cross-border M&As, by region/economy of seller/purchaser, 2005–2008	272
B.5. Number of cross-border M&As, by region/economy of seller/purchaser, 2005–2008	275
B.6. Value of cross-border M&As, by sector/industry, 2005–2008	278
B.7. Number of cross-border M&As, by sector/industry, 2005–2008	279
B.8. Number of foreign affiliates in the host economy and of foreign affiliates of home-based TNCs, 2003–2005	280
B.9. Employment in foreign affiliates in the host economy and in foreign affiliates of home-based TNCs, 2003–2005	281
B.10. Assets of foreign affiliates in the host economy and of foreign affiliates of home-based TNCs, 2003–2005	282
B.11. Wages and salaries in foreign affiliates in the host economy and in foreign affiliates of home-based TNCs, 2003–2005	282
B.12. Sales of foreign affiliates in the host economy and of foreign affiliates of home-based TNCs, 2003–2005	283
B.13. Value added of foreign affiliates in the host economy and of foreign affiliates of home-based TNCs, 2003–2005	284
B.14. Profits of foreign affiliates in the host economy and of foreign affiliates of home-based TNCs, 2003–2005	284
B.15. Exports of foreign affiliates in the host economy and of foreign affiliates of home-based TNCs, 2003–2005	285
B.16. Imports of foreign affiliates in the host economy and of foreign affiliates of home-based TNCs, 2003–2005	286
B.17. R&D expenditures of foreign affiliates in the host economy and of foreign affiliates of home-based TNCs, 2003–2005	286
B.18. Royalty receipts and payments of foreign affiliates in the host economy and of foreign affiliates of home-based TNCs, 2003–2005	287

ABBREVIATIONS

ADB	Asian Development Bank
AfDB	African Development Bank
ASEAN	Association of Southeast Asian Nations
BIT	bilateral investment treaty
BLO	build, lease and own
BOO	build, own and operate
BOOT	build, own, operate and transfer
BOT	build, operate, transfer
BROT	build, rehabilitate, operate and transfer
CDO	collateralized debt obligation
CIS	Commonwealth of Independent States
COMESA	Common Market for Eastern and Southern Africa
DTT	double taxation treaty
DR-CAFTA	Dominican Republic-Central American Free Trade Agreement (with the United States
EFTA	European Free Trade Association
EMU	European Monetary Union
EPA	Energy Poverty Action Alliance
ESCAP	Economic and Social Commission for Asia and the Pacific
EU	European Union
FDI	foreign direct investment
FSA	firm-specific advantage
FTA	free trade area (or agreement)
GATS	General Agreement on Trade in Services (of WTO)
GCC	Gulf Cooperation Council
GDP	gross domestic product
GSI	Geographical Spread Index
ICA	Infrastructure Consortium for Africa
ICSID	International Centre for Settlement of Investment Disputes
ICT	information and communications technology
IFC	International Finance Corporation
II	Internationalization Index (of UNCTAD)
IIA	international investment agreement
IMF	International Monetary Fund
IPA	investment promotion agency
IPP	independent power producer
JBIC	Japan Bank for International Cooperation
LAC	Latin America and the Caribbean
LBO	leveraged buyout transaction
LDC	least developed country
M&A	merger and acquisition
MBS	mortgage-backed security
MDG	Millennium Development Goal
MERCOSUR	Southern Common Market (Mercado Común del Sur)
MFN	most-favoured nation
MIGA	Multilateral Investment Guarantee Agency
NEPAD	New Partnership for Africa's Development
OBA	Output-Based Aid
ODA	official development assistance
OECD	Organisation for Economic Co-operation and Development
PCG	partial credit guarantee
PPI	private participation in infrastructure (also PPI Database of the World Bank)
PPP	public-private partnership
PRG	partial risk guarantee
PRI	political risk insurance
ROS	return on sales

ROT	rehabilitate-own-transfer
SADC	Southern African Development Community
SEE	South-East Europe
SEZ	special economic zone
SIC	Standard Industrial Classification
SOE	State-owned enterprise
SWF	sovereign wealth fund
TEU	20-foot equivalent unit
TNC	transnational corporation
TNI	Transnationality Index (of UNCTAD)
UNCITRAL	United Nations Commission on International Trade Law
UNCTAD	United Nations Conference on Trade and Development
UNDP	United Nations Development Programme
WAIPA	World Association of Investment Promotion Agencies
WEF	World Economic Forum
WIR	World Investment Report