

5.1 Strategy Document, Project Document and Activities

The aim of this strategy document is to assist UN-HABITAT in defining its way forward with KENSUP. After the strategy document is finalised, there is a need for the entire UN-HABITAT KENSUP team to discuss and agree on a strategy and plan for the way forward. The team must agree on a common project document and an action plan, which define the activities for the future. Particularly a new focus for the activities must be commonly agreed upon. There is also a need to repackage slum upgrading in UN-HABITAT as a 'housing and infrastructure upgrading facility'. There is also a need to update the KENSUP team on the lesser known KENSUP activities within UN-HABITAT in Kahawa Soweto and Mombasa so that the team has a holistic picture of all the activities.

5.2 Funding

An urgent review must be undertaken of the existing resources and assets and once this is completed, there is a need to consolidate the funds under a common budget. The KENSUP team will require assistance from the SUF team in drafting an elaborate financing strategy for KENSUP that is innovative and sustainable. This must include a new fundraising strategy on how to raise new funds for the programme.

5.3 Relations with the Ministry of Housing

It is necessary to establish a productive working relationship with the Ministry of Housing, particularly with the KENSUP Secretariat. Firstly, it is important to have one focal point within UN-HABITAT for all the KENSUP activities, who will be responsible for the official correspondence and communication with the Ministry of Housing. UN-HABITAT's communication with the ministry must be coordinated in this way in order to minimise the difficulties that have existed in the past.

Additionally, it is essential that UN-HABITAT presents itself as a unified voice to the ministry, as well as to our other partners. UN-HABITAT's KENSUP team must be formally introduced to the Ministry of Housing and it is of essence that regular meetings are instituted with the KENSUP Secretariat in order to keep both parties up-to-date about developments in the programme. Only with this approach can UN-HABITAT move forward with its activities, as KENSUP is managed and executed by the Ministry of Housing and the only way to progress is to liaise with its KENSUP team.

5.4 KENSUP Team

There is a need to agree on the roles and responsibilities of the members of the KENSUP team. Each team member must have clear terms of reference and lines of reporting. It is essential that all team members report to the Chief, Section I, within the Water, Sanitation and Infrastructure Branch. Additional technical staff might be required to successfully implement the existing activities, and this is something that has to be considered.

To further facilitate the implementation process, UN-HABITAT's field presence must be strengthened, i.e. there is a need to ensure that some of the staff members are stationed in the field offices in



order to be more responsive to the needs of the participating communities, as well as to ensure that the works on site are progressing as planned. For instance, the office in Kibera must be made operational and a site office must be established in Mavoko and staff placed there.

5.5 Other Partners

It is important to assess and review the current KENSUP partnership network whether there is a need to bring on board new partners who could meaningfully contribute to the implementation and facilitation of KENSUP.



UN-HABITAT KENSUP Projects



